

Community Safety Strategy 2005-2008



"To reduce crime and disorder and improve community safety in the Borough of Tamworth"

CONTENTS

	Page Number
Introduction	3
Terminology	4
Strategic priorities identified by the Audit	5
Recommendations	7
Gaps in provision	8
How the Partnership works (a framework for action)	9
Partnership structure diagram	11
Links to other Partnerships and Strategies	12
Domestic Violence Forum	13
Substance Misuse Action Group	14
Partnership development, communications and marketing group	15
Violence Reduction Action Group	16
Tamworth Town Safe Scheme	17
Prevent and Deter Management Group	18
Anti Social Behaviour Management Group	19
Prolific and Priority offender Management Group	20
Joint Operations Group	21
Strategic performance indicators and targets	22
Performance management	25

INTRODUCTION

The Crime and Disorder Act and the Police Reform Act places a statutory requirement on Tamworth Borough Council, Staffordshire County Council, the Police, Primary Care Trust, Fire Authority and Police Authority to act in partnership with a variety of other agencies to tackle crime and disorder issues. The Crime and Disorder Act led to the formation of the Tamworth Community Safety Partnership in 1998. The evidence shows that only through a sustained and long-term partnership approach, can crime and disorder be reduced. Tamworth is not a high crime area but it must be recognised that crime is a concern to us all. Therefore this Partnership will continue to work at reducing incidents of crime and disorder in Tamworth.

The Crime and Disorder Act (1998) requires the Partnership to conduct an Audit of crime and disorder problems in its locality every three years. Tamworth Community Safety Partnership has just completed its third Crime and Disorder Audit 2005. The document is available from Tamworth Borough Council or Staffordshire Police. The Audit has led to the development of this document, the Community Safety Strategy 2005-8, which sets out a framework for tackling the priority issues. Every home in Tamworth will receive a leaflet summarising both the Crime and Disorder Audit and the Community Safety Strategy.

The Partnership has established specific groups tasked with responding to and taking action on the priorities identified by the Audit. This document sets out the strategic objectives of the Tamworth Community Safety partnership. A more detailed yearly action plan will be developed which will be used to monitor the progress of specific projects and actions designed to achieve the strategic three-year outcomes. This document is not intended to spell out exactly how the TCSP will tackle the priorities set in this document but to set up a framework whereby professionals and the community can work up effective tactics to deliver real improvements. In some cases these will be based on tried and tested methods in others they will require innovation and new ideas to resolve the issues.

TERMINOLOGY

To make this document as accessible to as many people as possible this page is dedicated to explaining some of the abbreviations and terminology used.

RA	Responsible Authority (The executive body responsible for the Tamworth Community Safety Partnership)
TCSP	Tamworth Community Safety Partnership (Representatives from Partner agencies)
Action Groups	(Groups made up of professionals and interested parties tasked with delivering projects and initiatives that contribute to the strategic objectives)
DAT	Drug Action Team (A county wide body that is tasked by the Home Office to deliver the National Drugs Strategy)
YOT	Youth Offending Team (A County Council service made up of staff from a variety of agencies who work with young offenders)
LSP	Local Strategic Partnership (A body which co-ordinates Partnerships in a Local Authority area)
BVPI	Best Value Performance Indicator (A tool to measure performance the categories are set national but targets set locally)
SSCF	Safer and Stronger Communities Fund (Government Funding)
ASB	Anti Social Behaviour (Behaviour that causes alarm distress and harassment)
PCT	Primary Care Trust (NHS)
Police Incidents	Incidents are recorded every time a call for service to the Police is made. The call is logged as an incident of a particular type. These incidents will then be recorded as a crime if an offence has occurred or remain an incident.
Recorded crime	The number of criminal offences recorded by the police

STRATEGIC PRIORITIES IDENTIFIED BY THE AUDIT

The Priority Setting Process

In order to develop priorities that reflected both the statistical data and public opinion a process was devised from the Police National Intelligence Model. The process used a matrix of factors to weight the emerging issues from the Audit. In order to include stakeholders an event was held that allowed partners to collectively score the emerging trends and agree the core priority issues for the strategy. The matrix scored crime types and issues against the following factors; volume of crime against total crime, is the trend up or down, impact on the victim, impact on the community, impact on the economy, public priority and does the issue generate further crime. Whilst this process is still subjective it provided a robust and inclusive mechanism for setting the strategic priorities for the partnership. The following issues were those identified as priorities for Tamworth over the next three years.

Prolific and other Priority Offenders

- The audit confirmed that locally a small number of offenders were responsible for a significant volume of crime. This was further supported by public opinion and in particular the business community who rated prolific offenders as a top priority. This mirrors the national picture and reinforces the new Prolific and Priority Offenders Strategy.

Drugs and Alcohol

- The County Drugs Audit conducted by the DAT and the evidence found in the local Audit clearly demonstrate the importance of drugs and alcohol as crime and disorder generators. Public opinion across the spectrum supported greater emphasis on tackling drugs and alcohol. This was also supported by professional opinion.

Violence

- The level of public concern over violent crime and its impact on victims and the community is significant and this was matched by the data, which indicated that violent crime was a major contributor to the overall level of crime.

Domestic Violence

- Whilst domestic violence did not feature highly in the public's top priorities it was recognised as having a big impact on the victims and contributing to the larger volume of overall violence. Consequently it was felt that Domestic Violence rated as a priority issue.

Anti social behaviour

- There is a clear mandate from the Audit and priority setting process to include ASB as an issue in this strategy. It was felt that whilst individual incidents may be of a less serious nature the cumulative effect of ASB was of grave concern. It was recognised however that public perception and tolerance over ASB was inconsistent.

Communication and marketing

- Overall the Audit and public consultation has shown that the public is still generally poorly informed and unaware of crime patterns and trends in Tamworth, and even within their own locality. The consultation clearly showed that the public's main source of information was the media and that whilst many of them were aware of the media's unbalanced approach to reporting they had little else to compare it with. It is clear then that whilst a continued focus on crime reduction needs to be pursued equally steps need to be taken to improve the level and quality of information passed to the public.

Priority crime types

The Audit identified a number of priority crime types for action these are,

- Arson
- Burglary
- Vehicle Crime
- Criminal Damage

The Joint Operations Group will primarily drive the delivery of action against these issues

Geographic focus

The Audit has clearly also demonstrated that certain localities suffer more from crime and disorder than others. The Audit has identified areas that require targeted interventions tackling crime and disorder. The Audit also recognises that these locations would benefit from greater regeneration activity. It is recommended that a focus on locations should include a number of key crime and disorder issues (see above) as well as the flexibility to tackle problems identified in that particular area. It is also recommended that direct input from the community is required. This greater focus on particular areas will enable agencies to target their resources more efficiently. It is suggested that the Joint Operations Group take responsibility for the management of these hotspot locations. However where a more long-term regenerative approach is required it is recommended that the Local Strategic Partnership is involved in resolving the problems.

Castle ward (Town centre)

- Castle ward has been highlighted as an area, which requires a specific focus; this is in part due to the large concentration of commercial activity surrounding the town centre. However the town centre is also home to a large population of residents. The Town Safe Action Group is already specifically tasked with reducing crime and disorder in this area.

ASSOCIATED PRIORITIES

Business crime

- In its own right business crime has not been identified as a key priority for the Partnership. However the Audit has shown that the priority issues outlined above are those that concern business and the public alike it is therefore agreed that delivery of improvements in these areas will contribute to the reduction of business crime.

Road Safety

- Road Safety and in particular speeding were identified by some local residents as priority issues for Tamworth. In depth analysis of the issue, seems to suggest that much of the behaviour relates to ASB and the aggressive driving of vehicles. Including the inappropriate use of motorcycles and scooters in housing areas. It is therefore proposed that these issues be dealt with under ASB and through the Joint Operations group. Road Safety issues are already catered for through other forums.

SPECIFIC RECOMMENDATIONS

- To change the structure of the partnership to allow for greater focus on specific targeted populations (Prevent and Deter, Catch and Convict , Resettle and Rehabilitate)
- Each Action Group should develop with the RA a terms of reference that sets out its responsibilities and lines of accountability and reporting
- That the Joint Operations group should be made responsible for the delivery of activity to tackle hotspot locations
- That partner agencies should review their attendance and in particular the level of seniority at which they attend Partnership meetings
- To fully utilise the Divisional analyst by ensuring that the Action Group receive useful statistical reports and that they commission monitoring and evaluation work
- That consideration be given to working across Local Authority boundaries
- That the Town Safe group be re invigorated and develop a clear action plan
- That three-year targets (numerical where possible) be set to show progress against the priority issues. Yearly targets should also be set

- An annual public consultation exercise should be undertaken as part of the performance management framework. This needs to include the mandatory indicators set in the Safer and Stronger Communities Guidance
- That progress against these targets and other objectives is monitored by the Responsible Authorities through the annual Action Plan
- It is recommended that specific actions relating to providing better information to the public about crime and disorder are pursued with an increased focus on marketing and communication
- It is suggested that greater use of the Partnership logo and branding should be made

GAPS IN SERVICE PROVISION

The Audit provided an opportunity to examine the current level of provision and to talk to professionals about some of the gaps in current provision. The two issues below were deemed critical and required specific reference within this document.

- Youth Work

It is apparent that there is a lack of provision relating to Youth Work particularly street based Youth Work. The number of people involved in this area of work has dwindled and there are currently no street based Youth Workers in Tamworth. This has a very detrimental effect on the Partnerships ability to interact with a key group of young people. Despite significant improvements in how we enforce ASB and apart from some excellent project work there has been a reduction in provision aimed at diverting young people from ASB.

- Drug and Alcohol provision

Despite some improvements there is still a significant gap in the level of provision relating to drug and alcohol services within the Borough. The level of co-ordination between the existing services is also poor. Despite increases in crack cocaine use there are no services aimed at treating/managing this addiction within Tamworth or even the County. The issue of drug services is critical to reducing crime and disorder within Tamworth.

HOW THE PARTNERSHIP WORKS

(A FRAMEWORK FOR ACTION)

The partnership is divided into a three-tier structure.

Responsible Authorities Group

This group consists of the agencies that are responsible for the implementation of the community safety strategy; Tamworth Borough Council, Staffordshire County Council, Staffordshire Police, the Police Authority, Fire Authority and the Primary Care Trust. These agencies are statutory attendees under the Crime and Disorder Act 1998 or the Police Reform Act 2000. Other agencies can be co-opted as required.

Full Community Safety Partnership

This group consists of the responsible authorities plus other statutory consultees such as the Probation Service and the Health Authority. The group also consists of the many non-statutory consultees from the private, public and voluntary sectors. The group is responsible for a contribution towards strategy, the monitoring of progress, consultation and some project delivery. The group meets twice yearly.

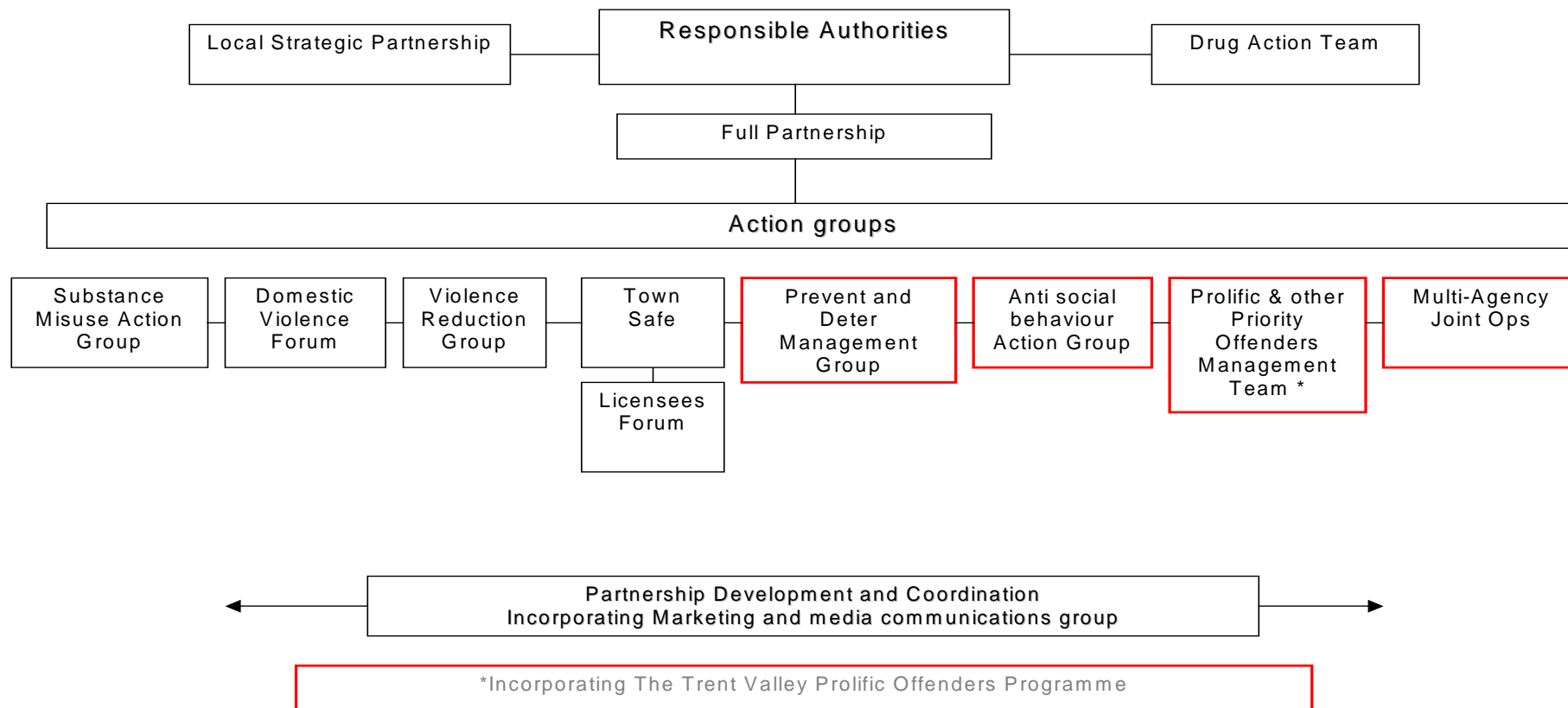
Responsible Authorities and Leads Group

This group allows for the RA to meet with the Lead officers of the Action Groups. They meet on a quarterly basis to assess progress relating to the action plan and specific projects.

Action Groups

These groups work to achieve specific objectives. The Action Groups provide a detailed consideration of issues, and proposals for action to achieve their objectives. The Chair or Vice chair of the Action Group reports on progress to the Responsible Authorities. These groups have a degree of flexibility in that some may divide into sub groups if required. Additional Action Groups have been established since the completion of the Audit to tackle emerging issues. The Action Groups develop a yearly Action Plan, which is used to monitor progress.

TAMWORTH COMMUNITY SAFETY PARTNERSHIP STRUCTURE



PARTNERSHIP STRUCTURE

LINKS WITH OTHER PARTNERSHIPS AND STRATEGIES

Local

- Local Strategic Partnership (Community Plan)
- Tamworth Town Centre Partnership
- Glascote Heath (SRB) Partnership
- Youth Justice Plan
- Drug Action Team
- Trent Valley Policing Plan
- Staffordshire Fire and Rescue Community Safety Plan
- Probation Service Business Plan
- Lichfield Community Safety Strategy

National

- Crime Reduction Strategy
- Tackling Drugs To Build a Better Britain
- National Prolific and other Priority Offender Strategy
- National Policing Plan

Associated targets and objectives

- Local Public Service Agreements: Creating Safer, Stronger and Sustainable Communities
- Reduction in arson/deliberate fire setting
- Management of Prolific and Persistent Offenders
- Reduction in domestic violence
- Improved Road Safety
- Improving the local environment and Tackling anti-social behaviour

Domestic Violence Action Group

Outcome 1- To recognise the number of domestic violence incidents and raise awareness of the issues

Outcome 2- To reduce the number of repeat domestic violence incidents

Chair Richard Hughes (Chief Executive, Tamworth Co-op)

Co-ordinator Charlotte Ford

Role and Remit

- To co-ordinate agencies and projects to improve service to those experiencing domestic violence
- To raise awareness of domestic violence and ensure it is seen as socially unacceptable
- To develop projects and initiatives that seek to prevent domestic violence
- To support the multi agency work in dealing with repeat cases of domestic violence
- To lobby for greater resources
- Networking with other forums sharing best practise
- The group will report to the RA
- To develop and annual Action Plan for approval by the RA

Potential activity for inclusion in the action plan

- Domestic Violence Co-ordinator post
- An education project designed to educate young people about healthy relationships
- An awareness raising campaign designed to increase public knowledge.
- Establish links to The Prolific and other Priority Offenders Team in relation to repeat domestic violence perpetrators.
- Establish strategic links with The Public Protection Unit

Substance Misuse Action Group

(DAT Locality Group)

Outcome 1- Improve access to drug and alcohol treatment

Outcome 2- Reduce drug related deaths and drug related ill health

Outcome 3- Reduce drug and alcohol related crime and disorder

Outcome 4- Reduce social and educational exclusion

Outcome 5- Increase positive outcomes from drug and alcohol treatment

Chair Lisa Baskerville (Drug Action Team)

Role and Remit

- This group will focus on the development and co-ordination of projects and initiatives that address:
 - 1) Education
 - 2) Enforcement
 - 3) Treatment
- The group will report to the Responsible Authorities Group
- The group will be responsible for creating and delivering an annual action plan in line with the outcomes stated above
- The group will be responsible for setting appropriate performance indicators and will contribute to the delivery of the strategic indicators stated in this document

Potential activity for inclusion in the action plan

- Targeted Police operations to tackle drug dealing and disrupt drug markets
- Increased co-ordination of drug services
- The co-ordinated promotion of services and the pooling of resources to do this
- A text message service to reduce the number of Do not Attends at IDAS
- To increase the number of people receiving first aid training
- To reduce the number of needles being disposed of inappropriately
- Reduce the waiting time for treatment
- Feasibility to scope the need for a stimulant worker
- To look at setting a baseline for the number of people re entering treatment within 6 months and work to reduce this

Partnership Development and marketing and communications Action Group

Outcome 1- To develop a strong and performance orientated partnership

Outcome 2- To communicate to the public activity delivered by the TCSP

Outcome 3- To improve residents perceptions of crime and disorder

Chair Caroline Bailey (Partnership Sergeant, Staffordshire Police)

Role and Remit

- To co-ordinate the activity of the Tamworth Community Safety Partnership
- To ensure that the Partnership delivers on its legislative responsibilities
- To take a pro active approach to communicating with the public
- To produce and deliver an annual communications plan that seeks to provide information to the public on crime patterns and activity to tackle crime and disorder
- To foster an inclusive Partnership that allows for community involvement
- To ensure that the TCSP has appropriate policies and procedures to deliver its aims and objectives
- To identify and meet training needs for key people within the TCSP
- To report to the RA and make suggestions for improving delivery

Potential activity for inclusion in the action plan

- Local newsletters
- TCSP road show events at community events/meetings
- Press releases and media coverage of TCSP activity

Violence Action Group

Outcome 1- To reduce the level of violent crimes recorded in Tamworth (non domestic, see Performance indicators)

Chair Inspector Mark Riley (LPU Commander)

Role and Remit

- To co-ordinate strategic activity to tackle violence
- To develop an understanding of the level and nature of violence within Tamworth
- To develop an annual action plan to tackle violence
- To examine best practise and adapt this for implementation in Tamworth
- To report to the Responsible Authorities group on progress

Potential activity for inclusion in the action plan

- To designate areas where it is prohibited from consuming alcohol in public
- To work with the licensing authority to manage the number of pubs and clubs in Tamworth
- To liase with licences and the Town Safe Action Group
- To utilise new legislative powers to tackle alcohol related crime in the Town
- To work with schools and other agencies to prevent aggressive and violent behaviour through education
- To review the physical design and layout of violence hotspots including the town and specific pubs and clubs
- To liase with the Joint Operations group on the tactical enforcement of violence
- To work with the PCT and hospitals to improve the sharing of information and referral of victims
- To support victims of violence and increase the number of people willing to provide evidence against perpetrators

Tamworth Town Safe Scheme

Outcome 1- To reduce crime and disorder within the Town Safe Area

Chair Jeff Wigley, Ankerside Management

Role and Remit

- To review the nature of crime and disorder within the Town Safe area
- To develop an annual action plan to reduce crime and disorder within the Town Safe area
- To manage and develop the Radio Link scheme
- To share information and intelligence to reduce crime and disorder
- To provide a forum where business and community interests can be raised
- To liaise with the Licensees Forum
- To report to The Responsible Authorities Group on progress

Potential activity for inclusion in the action plan

- To appoint a part-time Town Safe Co-ordinator
- To develop the core elements of the Town Safe document

Prevent and Deter Management Group

Outcome 1- To prevent the identified group of individuals from becoming involved in crime and disorder

Chair Prevent and Deter Co-ordinator, Youth Offending Service

Role and Remit

- To identify in partnership with other agencies a population of people who fit within the Prevent and Deter definition
- To manage this population of people through a multi agency approach that seeks to tackle the risk factors associated with each individual
- To co-ordinate all targeted provision and refer individuals to appropriate agencies for support or suitable intervention
- To ensure a seamless transition of individuals to either the ASB Action Group of Catch and Convict as appropriate
- To set baseline performance indicators for delivery of the service
- To develop an annual action plan
- To report to the RA on progress and performance issues

Potential activity for inclusion in the action plan

- Recruitment of Co-ordinator post
- Development of local working arrangements and policies and procedures
- The development of a suitable case management system
- The development of a suitable referral system
- The case management of a minimum of 15 individuals

Anti Social Behaviour Action Group

Outcome 1- To reduce the level of anti social behaviour in Tamworth

Chair Dave Fern, Community Safety Co-ordinator, Tamworth Borough Council

Role and Remit

- To identify in partnership with other agencies individuals that are causing significant levels of anti social behaviour
- To take multi agency action on these individuals
- To implement multi agency policies and procedures to tackle nuisance and anti social behaviour
- To act as a central point for referrals of serious cases of anti social behaviour and to co-ordinate action on them To set baseline performance indicators for delivery of the service
- To develop an annual action plan
- To report to the RA on progress and performance issues

Potential activity for inclusion in the action plan

- Delivery of a multi-agency Anti-Social Behaviour Strategy
- To establish an effective partnership with elements of the National Prolific and Priority Offender Strategy

Prolific and Priority Offenders Management Group

Outcome 1- To reduce the level of crime committed by the identified individuals

Chair Marie Hyden (Sergeant, Staffordshire Police)

Role and Remit

- To identify in partnership with other agencies a population of individuals who fit within the PPO definition
- To manage this population of people through a multi agency approach that seeks to tackle the risk factors associated with each individual
- To co-ordinate all targeted provision and refer individuals to appropriate agencies for support or suitable intervention
- To set baseline performance indicators for delivery of the service
- To develop an annual action plan
- To report to the RA on progress and performance issues

Potential activity for inclusion in the action plan

- Recruitment of Prolific Offender Management Team
- Development of local multi-agency working arrangements
- Development of a case management system
- The case management of identified prolific and other priority offenders
- The coordination of multi-agency activities in relation to Catch and Convict and Rehabilitate and Resettle elements of the National Prolific and other Priority Offenders Strategy.
- To establish links to The Prevent and Deter delivery plan.

Joint Operations Group

Outcome 1- To reduce crime and disorder and improve community safety in Tamworth

Chair Insp. Mark Riley, Staffordshire Police

Role and Remit

- To review the latest crime patterns and intelligence and deploy multi agency resources to tackle emerging problems at a tactical level
- To apply problem solving approaches to the identified issues
- To focus on geographic hotspots areas in relation to all priority issues
- To share information and intelligence across agencies on emerging problems
- To liaise with other TCSP Action Groups on matters of shared interest

Potential activity for inclusion in the action plan

- To manage the Small Projects fund in response to problem solving initiatives
- To coordinate a multi agency tactical response to emerging patterns of crime and disorder
- To provide a multi agency tactical response to predicted crime spikes/trends
- Share information in relation to Prolific and other Priority Offenders
- Proactive media campaign
- Coordinate problem solving initiatives

PERFORMANCE INDICATORS AND TARGETS

All targets are set using the baseline year of 2003-2004 and are taken from partner agency data or established via public consultation.

These targets are the strategic targets for the Tamworth Community Safety Partnership and apply to the whole Partnership, some have particular relevance to specific action groups many however are cross cutting. **The annual Action Plan will have details of specific yearly targets and milestones to monitor performance for individual Action Groups**

Each block of indicators is assigned to a specific agency in order that the data is collected and monitored. The RA will review progress across all the indicators.

RESPONSIBLE AGENCY: POLICE

All crime (British Crime Survey Comparators)	2003-4	Target 2005-6	Target 2007-8
Actual	5622	5068	4666
% Change from 2003-2004		-10%	-17%

Burglary of homes BVPI 126 (PSA1)	2003-4	Target 2005-6	Target 2007-8
Actual	453	407	362
% Change from 2003-2004	-	-10%	-20%
Per 1000 house	15.2	13.7	12.2

Vehicle crime BVPI 128 (PSA1)	2003-4	Target 2005-6	Target 2007-8
Actual	1114	909	891
% Change on 2003-2004		-18%	-20%
Per 1000 pop	14.9	12.2	12.0

Criminal Damage (PSA1)	2003-4	Target 2005-6	Target 2007-8
Actual	1958	1786	1588
% Change 2003-2004		-9%	-20%
Per 1000 pop	26.3	24.0	21.3

Violence (wounding, common assault and personal robberies) (PSA1)	2003-4	Target 2005-6	Target 2007-8
Actual	1645	1453	1292
% Change from 2003-2004		-12%	-20%

Domestic Violence (mandatory SSCF indicator)	2003-4	Target 2005-6	Target 2007-8
Actual	511	460	409
% Change from 2003-2004		-10%	-20%

Anti Social Behaviour (Police Incidents)	2003-4	Target 2005-6	Target 2007-8
Actual	6837	6153	5470
% Change from 2003-2004		-10%	-20%

RESPONSIBLE AGENCY: FIRE AND RESCUE SERVICE

Arson –deliberate ignitions	2003-4	Target 2005-6	Target 2007-8
Actual	918		734
% Change from 2003-2004			-10%

RESPONSIBLE AGENCY: BURNTWOOD AND LICHFIELD PRIMARY CARE TRUST

To increase the number of GPs offering Shared care (BLT PCT Target)	2003-4	Target 2005-6	Target 2007-8
Actual	0	Appoint a GP specialist interest post and develop a local enhanced service for shared care	
% Change from 2003-2004			40%

RESPONSIBLE AGENCY: THE RESPONSIBLE AUTHORITIES GROUP

SSCF Mandatory indicator Reduce peoples perception of ASB	2003-4	Target 2005-6	Target 2007-8
How much of a problem is ASB in the area that you live? Very/Fairly big Problem	48%*	43%*	38%*
% Change from 2003-2004			

SSCF Mandatory indicator Reduce peoples perception of local drug use or drug dealing	2003-4	Target 2005-6	Target 2007-8
How much of a problem are people using or dealing drugs in the area that you live? Very/Fairly big problem	51%*	45%*	41%
% Change 2000-2001			

* Baseline subject to validation in 2005-2006

SSCF Mandatory indicator % of residents reporting an increase in satisfaction with their neighbourhoods	2003-4	Target 2005-6	Target 2007-8
Actual	-	Specific objective to establish a baseline	
% Change 2000-2001			

Performance targets relating to substance misuse include:

- Improve access to drug and alcohol treatment
- Reduce drug related deaths and drug related ill health
- Reduce drug and alcohol related crime and disorder
- Reduce socials and educational exclusion
- Increase positive outcomes from drug and alcohol treatment.

Targets are not available at the time of going to print, but will be published in 2005

PERFORMANCE MANAGEMENT

Monitoring and Evaluation

Monitoring and evaluation are two very different, but highly important tasks for the Partnership.

Monitoring is the process of checking if an organisation is doing what it had planned to do. This is the measurement of progress against set targets. For example the completion of a particular task by a set date. This will be achieved through the production of a yearly Action Plan, which will set out specific targets and milestones for the Action Groups. The Responsible Authorities will review the progress made against these targets and milestones at regular meetings with the Lead officers from the Action Groups.

Evaluation is a more complex but equally important task for the Partnership. The Home Office Guidance for Crime and Disorder Partnerships (1998) states that, "assessing strategy outcomes is desirable but both difficult and potentially costly". Evaluations therefore need to be chosen selectively, as it will not be possible to evaluate all of the Partnerships activities. The Home Office Guidance argues that the larger and more innovative schemes should be chosen for evaluation.

To date this guidance has been followed and attempts have been made to bed evaluation in at the project development stage. To this end a set process was established where by projects completed an outline Planning form, subsequent Monitoring forms and finally Evaluation forms upon completion of the project.

Further information can be obtained from:

Karen Mather
Tamworth Community Safety Support Officer
Tamworth Borough Council
Marmion House
Lichfield Street
Tamworth
Staffordshire B79 7BZ

Telephone 01827 709672
E-mail karen-mather@tamworth.gov.uk

Sgt. Caroline Bailey
Partnership Officer
Tamworth Police Station
Spinning School Lane
Tamworth
Staffordshire B79 7BB

Telephone 01785 234655
E-mail caroline.bailey@staffordshire.pnn.police.uk

The information in this document may be made available on request in other selected languages. Copies can also be made available on tape and large print on request from the above contacts.